

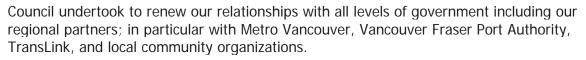
An Open Letter from Council to the Citizens of Belcarra

On behalf of our Council, I am pleased to present the 2021 Annual Report and Audited Financial Statements of the Village of Belcarra.

In January, a by-election for the positions of Mayor and one Councillor was completed. The first priority of the new full Council was to develop a Strategic Plan. The most important elements of the Strategic Plan, as listed later in this report, are Asset Management - Financial Plan/Sustainability, Consolidated Enhanced Fire Protection, Parking Bylaw Enforcement, and the Official Community Plan (OCP).

This year our work also included development of a Short Term Rental Policy, adoption of a Tree Bylaw, approval of a contractor for the paving of Midden Road, and selection and appointment of

the Committee for the review of the Official Community Plan (OCP).



Lastly, I want to provide my sincerest gratitude to all those in the Village of Belcarra, its Council, its consultants and, most importantly, its municipal employees who have worked in a most mutually supportive and positive manner during some of the most difficult and extraordinary challenges in recent memory, brought on by the COVID 19 viral pandemic. Despite the difficulties of having to alter our usual work patterns and tools, this Council was able to achieve much good work through their cooperative and generous spirit.

Jamie Ross Mayor



Council Members



Councillor Carolina Clark



Councillor Bruce Drake

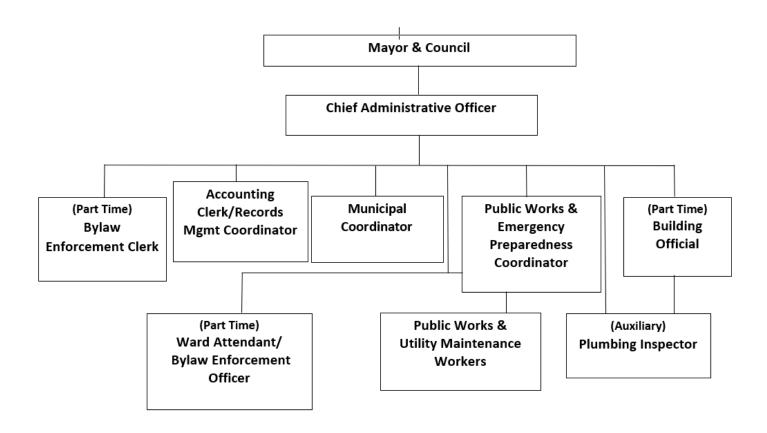


Councillor Liisa Wilder



Councillor John Snell

Organizational Chart





Village of Belcarra Mission Statement

The Village of Belcarra's mission is to enhance the quality of life for citizens, visitors and future generations in our municipality and the region. We strive to live in harmony with each other and our environment, while providing opportunities for the advancement of economic, physical and social well-being.

Council

The Village of Belcarra is governed by an elected Council consisting of a Mayor and four Councillors. Council was elected on October 20, 2018 by the community for the four-year term from 2018-2022. A By Election took place on January 23, 2021 to fill the vacated positions of Mayor and Councillor. Mayor Jamie Ross and Councillor John Snell were elected in that process and were sworn in at the Inaugural Meeting held on February 8, 2021.

Council reviews and establishes budget levels for civic operations and capital expenditures. The Mayor chairs meetings of Council, is an ex-officio member of all Council committees, and all bodies to which Council has the right to appoint members.

Under normal conditions, Council meetings are held at the Village Hall. Due to the COVID-19 Pandemic, Council meetings were held via Zoom in 2021. Regular Council meetings are open to the public. Zoom meetings have been well received and well attended by the residents. The Council meeting schedule, agendas and minutes are available on the municipal website at www.belcarra.ca and from the Municipal office.



Council Vision

Belcarra is a model municipal entity that works effectively to engage and respect the diverse interests of its citizens.

It offers simple and basic neighborhood opportunities to sustain and enrich our lives and reach our highest potential. Our municipality's natural west coast beauty is valued and celebrated and is a source of pride worth protecting. Belcarra is actively involved in the social, environmental and political life of the region.

Belcarra is a clean, green, rural and sustainable municipality.

The importance of the natural beauty surrounding Belcarra is recognized and environmental stewardship is integrated into our daily activities. We respect, preserve and enhance the health of the environment for present and future generations



Citizen Involvement

Volunteers — Visible, Vital and Valuable to Belcarra

Volunteerism and community participation play an important part in building the spirit of our community.

Beginning with the dedicated efforts of Belcarra's two original ratepayer's associations that were successful in the incorporation of the municipality in 1979, our Sasamat Volunteer Fire Department (SVFD), our Community and Recreation Association of Belcarra (CRAB), and Council citizen committees, Belcarra residents have a long history of volunteer activities.

Belcarra is a strong community because of its many volunteers who support community projects and contribute to making our Village a strong, safe and healthy community. Belcarra volunteers give hope and friendship to those in need; help when asked and, more importantly; give help just because they can.

You will find volunteers involved in the Sasamat Volunteer Fire Department, Block Watch programs and on Council committees. Volunteers take wonderful care of the planters at the Village Hall and at the Village entrance. The participation, commitment and contributions of Belcarra residents are essential to the quality of life in our community.

The Village of Belcarra is a better place to live thanks to the tireless efforts of volunteers working throughout the community. It is with sincere appreciation that we say "thank you" to our volunteers who generously give assistance to make the Village a beautiful place to live, grow and prosper.





Council Committees

Belcarra Council appointed 5 Committees that continued work into 2021.

Belcarra Day Committee (BDC) – Belcarra Day Events in 2021 were cancelled due to the Pandemic.

Committee Members: Diana Drake, Gary Glover, Maureen Jamieson, Dave Warren

Council Liaison: Councillor Bruce Drake

Farrer Cove Committee (FCC) – The Farrer Cove Committee continued to liaise with other parties during 2021. Recommendations were received by Council & the committee was thanked for their work – April 2021.

Committee Members: Brian Ashford, Larry Carlsen, Sy Rodgers, Lynda Spence, Bob Wilson

Council Liaison: Councillor Liisa Wilder

Revenue Generation Committee (RGC) – Recommendations were received by Council & the committee was thanked for their work – April 2021.

Committee Members: Brian Hirsch, Tom Kim, Penny Moen, Maris Sulcs, Sharilyn Sweet

Council Liaison: Councillor Liisa Wilder

Tree Committee (TC) – Recommendations were received by Council & the committee was thanked for their work – April 2021. Tree Bylaw adopted October 2021.

Committee Members: Mary Begg, Les Bramley, Sandra Chapman, Vicky Greig, Deborah Struk

Council Liaison: Councillor Carolina Clark

Water Committee (WC) – Recommendations were received by Council & the committee was thanked for their work – November 2021.

Committee Members: Doug Brain, Jim Chisholm, Martin Desbois, Ian Devlin, Tom Kim

Council Liaison: Councillor Bruce Drake

Official Community Plan (OCP) Review Committee -11 member committee appointed by Council in December 2021, meetings to commence early 2022.

Committee Members: Larry Carlsen, Paul Degraaf, Ian Devlin, Jol Drake, Ralph Drew, Kevin Ferris,

Tracey McRae, Mary-Ann Pope, Sandra Rietchel, Janet Ruzycki, Angela Yin

Council Liaison: Councillor Carolina Clark

The purpose of the OCP Review Committee is to provide recommendations to Council regarding revisions and updates to the Village of Belcarra OCP Bylaw No. 435, as consolidated, which was adopted in 2011.



Corporate Strategic Plan Priorities

Belcarra is committed to achieving social, environmental and economic sustainability. Given the value of our community heritage and its diversification, Belcarra will harness a balance between consistency and progression – enhancing the livability, health, safety and civic pride for future generations of Belcarra.

2021 Strategic Plan Priorities

- 1) Asset Management Financial Plan / Sustainability
 - a. Roads Asset Management
 - b. Midden Road Discussion
 - c. Drainage Plan
 - d. Depreciation Management
- 2) Consolidated Enhanced Fire Protection
 - a. Emergency Preparedness
 - b. FireSmart
 - c. Monitored Fire Alarms
 - d. Water Hook up for Sprinklers waive water connection application fee of \$750.
 - e. Water Capacity for fire fighting Reservoir
 - f. Tree Bylaw & Report
 - g. Application to the Province to request a Local Variance (Sprinklers)
 - h. Water Metering
- 3) Parking Bylaw Enforcement Public Information meeting
- 4) Official Community Plan review and update
- 5) Group Wharfages & lifting the Moratorium on Marine Ave & Senkler Road
 - a. Highway Encroachment Areas
- 6) a. Belcarra Community Pathways
 - b. Trails

Secondary Items

- 7) Road to Farrer Cove
- 8) Traffic Control
 - a. speed bumps
 - b. speed issues
 - c. Bedwell Bay Road encroachments & shrubbery
- 9) Multi Use Court



Priority #1 – Asset Management Financial Plan/Sustainability

Objective	Strategy	2021 Action Plan	2021 Results	2022 Plan
a. Roads Asset Management	Include in the Asset Management Plan Development	October 2021 Contracted Consultant John Weninger, JW Infrastructure Planning Ltd. to conduct Asset Management Report	Ongoing	Asset Management Plan to be presented to Council April 2022
b. Midden Road Discussion	Provide an update to Council on the Midden Road Closure	 Re-pave & re-open Midden Road Obtain resident feedback on Traffic Patterns on Midden Road 	Ongoing	 Re-pave & re-open Midden Road Residents will be surveyed to provide feedback
c. Drainage Plan	Included in the Asset Management Plan	Develop a high level plan of Drainage Assets and replacement priorities	Ongoing	Ongoing
d. Depreciation Management	Included in 1 st phase Asset Management Plan	Ongoing	Ongoing	Ongoing



Priority #2 – Consolidated Enhanced Fire Protection

Objective	Strategy	2021 Action Plan	2021 Results	2022 Plan
a. Emergency Preparedness	Establish secondary Emergency Operations Centre (EOC) location for evacuation plan	Ongoing discussions with Port Moody	Ongoing	Ongoing
b. FireSmart	b 1) Community Wildfire Grant	b 1) Provincial grant received, contracted BA Blackwell to create a Community Wildfire Resiliency Plan which is required prior to applying for further grant funding	b 1) Developed a Community Wildfire Resiliency Plan. Report to Council Nov 2021	b 1) Completed Plan allows for creating a Development Plan Area (DPA) for FireSmart Zoning as well as prescriptions for fuel reduction in forests
	b 2) 2021 FireSmart Economic Recovery Fund -Grant application with Coquitlam, Poco & Belcarra	b 2) Provincial grant application submitted and approved. Coquitlam hired employees for FireSmart Public Education	b 2) Work commenced August 2021 – Public Education & site visits with recommendations where residents may apply for funding opportunities	b 2) Ongoing through September 2022



Priority #2 – Consolidated Enhanced Fire Protection - continued

	Objective	Strategy	2021 Action Plan	2021 Results	2022 Plan
C.	Monitored Fire Alarms		No action at this time		
d.	Water Hook up for Sprinklers – waive water connection application fee of \$750.	Ongoing	Deferred to 2022		Report to Council
e.	Water Capacity for fire fighting – Reservoir			Investing in Canada Infrastructure Grant Program Application was not selected for funding	
f.	Tree Bylaw & Report	Work with Tree Committee to complete bylaw	Amendments brought forward & approved by Council	Adopted October 2021	
e.	Application to the Province to request a Local Variance (Sprinklers)	Discussion with Minister & Ministry staff		Staff to follow up with Ministry staff and report back to Council	Report to Council regarding Local Authority Variation
f.	Water Metering	Read 2x per year to monitor high volumes & general maintenance	Ongoing	Ongoing	Ongoing



Priority #3 – Parking Bylaw Enforcement

Objective	Strategy	2021 Action Plan	2021 Results	2022 Plan
Hold a public information meeting on parking issues in the Village	Public meeting on hold due to COVID-19			Provide survey for residents regarding parking





Priority #4 – Official Community Plan

Objective	Strategy	2021 Action Plan	2021 Results	2022 Plan
Review and update 2011 Official Community Plan (OCP)	Hire Consultants and advertise for Committee member applications	 Request for Proposal for Consultant to guide process Call for residents to apply for OCP Review Committee positions 	 Hired Urban Systems to guide OCP process Approved 11 resident members to sit on committee 	 OCP Review Committee commence meetings January 2022 Complete OCP Review and present to Council July 2022



Priority #5 – Group Wharfages & Lifting the Moratorium on Marine Avenue & Senkler Road

Objective	Strategy	2021 Action Plan	2021 Results	2022 Plan
Provide opportunities for residents to apply for dock licenses in the Highway Encroachment Area (HEA)			Bedwell Bay Wharf Program drafted & awaiting completion of an area study by Port Metro Vancouver	Ongoing



Priority #6 – Community Pathways & Trails

Objective	Strategy	2021 Action Plan	2021 Results	2022 Plan
a. Belcarra Community Pathways	a. Apply for grants	a. TransLink Grant Application – 2021 Major Road Network Grant approved – Walking Infrastructure to Transit – June 2021	a. Report to Council November & December 2021 – approval received to apply for further grants.	Set up meetings with TransLink
b. Trails	 For follow up in 2022 with staff reports to Council Public Works staff maintain designated trails & road ends 	Ongoing		Follow up reports to Council in 2022



Priority #7, #8 & #9 – Secondary Items

Objective	Strategy	2021 Action Plan	2021 Results	2022 Plan
7) Road to Farrer Cove	Ongoing	Ongoing	Ongoing	Work is taking place on this matter & information will be brought to Council early in 2022
8) Traffic Control a) Speed bumps b) Speed issues c) Bedwell Bay Road – encroachments & shrubbery	Approach TransLink Engineering for direction regarding Traffic Control on MRN Roads	Ongoing	Ongoing	Report to Council in 2022
9) Multi Use Court	No action at this time			



2021 Administration Work Plan

2021 Administration Work Plan

- Inaugural Meeting January 23, 2021
- Short Term Rental Policy approved
- Parking Bylaw Enforcement & Speed Management Ongoing
- Grant Funding Ongoing
- Asset Management Plan Ongoing work with consultant
- Village Hall Resident Use Closed to the Public due to COVID-19 Pandemic
- Emergency Preparedness / Wildfire Plan & Preparedness Ongoing
- Shared Resources with Other Local Governments Ongoing
- Support Council Committees Ongoing
- Vancouver Fraser Port Authority Collaborate on Projects including speed buoys in Bedwell Bay – Ongoing
- Waste and Recycle Depot (WARD) Operations Ongoing
- Housing Needs Report, report to Council December 2021
- Council Chamber technology upgraded
- COVID-19 Recovery Grant, ongoing management & reporting





RCMP Year in Review Village of Belcarra 2021

Police Service Levels

Police calls for service in 2021 were down approximately 18% from 2020, and this decrease also reflects a similar decrease in criminal offences in Belcarra, almost across the board. Property crimes, persons offences and collisions were all down in 2021 from 2020. Belcarra remains a very safe community.



Coquitlam RCMP

Total calls for service in 2021 were 110 compared with 134 in 2020.

Property Offences

	2020	2021
Break and Enter – Res/Bus/Oth	1	0
Theft From Auto	2	0
Theft – Veh & Other	6	4
Mischief Offences	5	1
Fraud	2	3

Person Offences

	2020	2021
Assault – all levels	2	0
Utter Threats/Harassing Behaviour	4	2

Other Criminal Offences

	2020	2021
Causing A Disturbance	6	4
Other	0	2

Traffic Calls for Service

	2020	2021
Collisions	3	1
Driving Complaints	5	4

Other Calls for Service

	2020	2021
Bylaw – Noise and Other	15	7
Suspicious Per/Veh/Circumstance	8	9
Mental Health Act	5	1



2021 Sasamat Volunteer Fire Department Call Out Statistics

2021 SVFD CALL-OUT STATISTICS

The **SVFD** call-outs during 2021 were typical in distribution, <u>and significantly higher than the average of 98 call-outs per year over the past five years (see graph):</u>

> Total Call-Outs amounted to 117 during 2021, distributed as

follows: Anmore Village 77 (66%) Belcarra Village 40 (34%)

Fire Calls (FIRE) accounted for 5 call-outs

(4%): Anmore Village 2 (40%)

Belcarra Village 3 (60%)

Medical Emergencies (MESA) accounted for 60 call-outs

(51%): Anmore Village 42 (70%)

Belcarra Village 18 (30%)

➤ Motor Vehicle Incidents (MVI) accounted for 6 call-outs

(5%): Anmore Village 3 (50%)

Belcarra Village 3 (5%)

Power Lines accounted for 4 call-outs

(3%): Anmore Village 2 (50%)

Belcarra Village 2 (50%)

Alarms accounted for 31 call-outs (26%):

Anmore Village 24 (77%) Belcarra Village 7 (23%)

Burning Complaints accounted for **7** call-outs

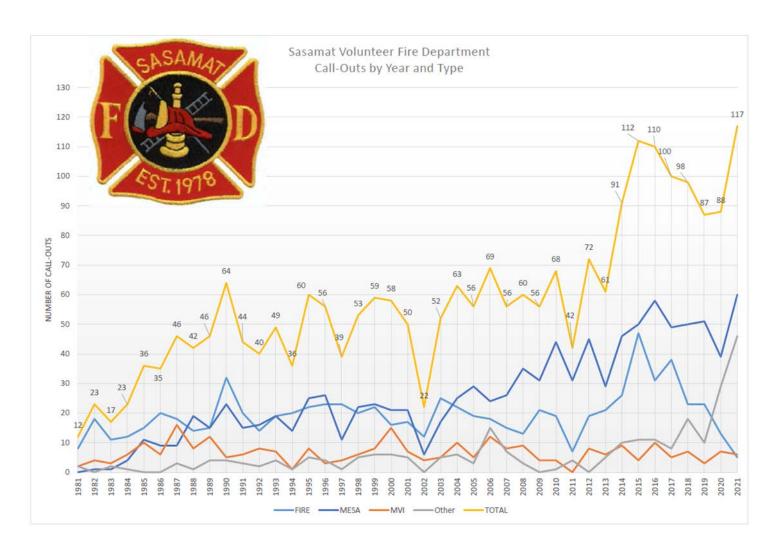
(6%): Anmore Village 2 (29%) Belcarra Village 5 (71%)

> Other (Misc.) accounted for 4 call-outs

(3%): Anmore Village 2 (50%)

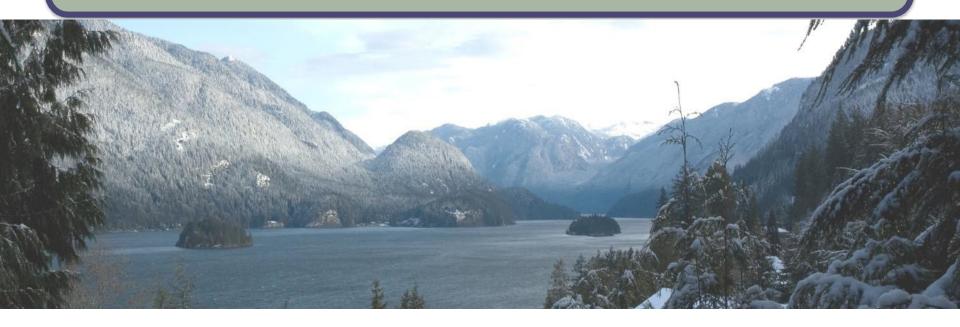
Belcarra Village 2 (50%)







2021 Audited Financial Statements





Financial Statements of

VILLAGE OF BELCARRA

And Independent Auditors' Report thereon Year ended December 31, 2021

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The accompanying financial statements of the Village of Belcarra ("Village") have been prepared by management in accordance with Canadian Public Sector Accounting Standards ("PSAS"). Preparation and fair presentation of the financial statements is the responsibility of the Village.

Village Council ensures management fulfills its responsibilities for financial reporting, budgeting and internal controls by approving bylaws and policies, reviewing variance reports and financial statements, and having discussions with the Village's auditors.

The audit firm of KPMG LLP, appointed by Council, has expressed its opinion that the financial statements prepared by management fairly present, in all material respects, the financial position of the Village as at December 31, 2021, and the results of 2021 operations in accordance with PSAS.

The Village maintains a system of internal and administrative controls designed to provide reliable and accurate financial information and to ensure assets of the Village are appropriately accounted for and adequately safeguarded. Expenditures and revenues are analyzed regularly by finance staff and updates are provided to Council at the end of the 2nd, 3rd and 4th quarters, and as required.

Mayor

Acting Chief Administrative Officer



KPMG LLP PO Box 10426 777 Dunsmuir Street Vancouver BC V7Y 1K3 Canada Telephone (604) 691-3000 Fax (604) 691-3031

INDEPENDENT AUDITORS' REPORT

To the Mayor and Council of Village of Belcarra

Opinion

We have audited the financial statements of Village of Belcarra (the "Village"), which comprise:

- the statement of financial position as at December 31, 2021
- the statement of operations for the year then ended
- the statement of changes in net debt for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Village as at December 31, 2021, and its results of operations, its changes in net debt and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the Village in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Village's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Village or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Village's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

 Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Village's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Village's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause Village to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants

Vancouver, Canada April 25, 2022

LPMG LLP

Statement of Financial Position

December 31, 2021, with comparative information for 2020

		2021		2020
Financial assets:				
Cash	\$	1,722,908	\$	1,414,634
Investments (note 2)	Ψ	1,026,138	Ψ	1,005,422
Accounts receivable (note 3)		129,739		56,252
MFA debt reserve deposit (note 7)		56,371		55,429
WITH A debt reserve deposit (Note 1)		2,935,156		2,531,737
Liabilities:				
Accounts payable and accrued liabilities (note 4)		134,275		96,810
Performance bonds and refundable deposits (note 5)		215,180		212,295
Deferred revenue (note 6)		234,500		189,800
Debt (note 7)		3,301,843		3,449,202
Employee future benefit (note 12)		13,700		14,000
		3,899,498		3,962,107
Net debt		(964,342)		(1,430,370)
Non-financial assets:				
Tangible capital assets (note 8)		10,561,205		10,804,292
Prepaid expenses		13,645		13,922
Inventories held-for-consumption		5,873		13,349
		10,580,723		10,831,563
Accumulated surplus (note 9)	\$	9,616,381	\$	9,401,193

Commitments and contingencies (note 10) Contractual rights (note 15)

See accompanying notes to financial statements.

Dennis Back

Acting Chief Administrative Officer

Statement of Operations

Year ended December 31, 2021, with comparative information for 2020

	2	021 Budget	2021	2020
		(notes 1(<i>i</i>) and 16)		
Revenue:				
Taxation (including grants in lieu)	\$	1,168,732	\$ 1,172,197	\$ 1,097,018
Sales of services and regulatory fees		575,803	544,199	581,639
Government transfers		688,926	556,342	782,959
Investment income		35,038	31,018	34,634
Actuarial income		39,306	40,714	35,068
Other revenues		14,223	9,808	6,991
		2,522,028	2,354,278	2,538,309
Expenses:				
General government and fiscal services		313,397	284,290	363,925
Administration and human resources		290,327	298,380	326,955
Information technology		38,394	63,540	69,381
Support services		00,001	00,010	00,001
(engineering, finance and planning)		287,301	190,123	231,614
Building inspection and bylaw enforcement		79,089	95,866	85,894
Public works and transportation		326,592	332,697	370,175
Major road network (MRN)		132,127	86,740	78,190
Fire and emergency services		32,186	41,263	10,394
Waste and recycle depot (WARD)		155,551	154,322	124,746
Water system		586,892	591,869	471,643
Tracor dystom		2,241,856	2,139,090	2,132,917
Annual surplus		280,172	215,188	405,392
Accumulated surplus, beginning of year		9,401,193	9,401,193	8,995,801
Accumulated surplus, end of year	\$	9,681,365	\$ 9,616,381	\$ 9,401,193

See accompanying notes to financial statements.

Statement of Changes in Net Debt

Year ended December 31, 2021, with comparative information for 2020

	2021 Budget (notes 1(i) and 16)			2021	2020	
Annual surplus	\$	280,172	\$	215,188	\$	405,392
Acquisition of tangible capital assets Amortization of tangible capital assets Loss on disposal of tangible capital assets Write-off of capital work-in-progress		(613,933) 321,600 - (292,333)		(98,590) 304,665 3,000 34,012 243,087		(47,439) 312,035 - - 264,596
Prepaid expenses consumed (acquired) Inventories held-for-consumption consumed		- -		277 7,476		16,584
		-		7,753		16,584
Change in net debt		(12,161)		466,028		686,572
Net debt, beginning of year		(1,430,370)		(1,430,370)		(2,116,942)
Net debt, end of year	\$	(1,442,531)	\$	(964,342)	\$	(1,430,370)

See accompanying notes to financial statements.

Statement of Cash Flows

Year ended December 31, 2021, with comparative information for 2020

	2021	2020
Cash provided by (used in):		
Operating activities:		
Annual surplus	\$ 215,188	\$ 405,392
Items not involving cash:		
Amortization of tangible capital assets	304,665	312,035
Loss on disposal of tangible capital assets	3,000	-
Write-off of capital work-in-progress	34,012	(05.000)
Actuarial income on debt	(40,714)	(35,068)
	516,151	682,359
Changes in non-cash operating working capital:	(70.407)	00.070
Accounts receivable	(73,487)	39,970
MFA debt reserve deposit	(942)	(1,118)
Accounts payable and accrued liabilities	37,465	(3,082)
Performance bonds and refundable deposits Deferred revenue	2,885	(24,360)
	44,700	(48,847)
Employee future benefit	(300) 277	500 16,584
Prepaid expenses		10,364
Inventories held-for-consumption	7,476	-
	534,225	662,006
Financing activity:		
Principal payments on debt	(106,645)	(106,645)
Investing activity:		
Purchase of investments	(20,716)	(21,769)
Capital activity:		
Acquisition of tangible capital assets	(98,590)	(47,439)
Increase in cash	308,274	486,153
Cash, beginning of year	1,414,634	928,481
Cash, end of year	\$ 1,722,908	\$ 1,414,634

See accompanying notes to financial statements.

Notes to Financial Statements

Year ended December 31, 2021

The Village of Belcarra (the "Village") is incorporated under the Local Government Act of British Columbia. The Village's principal activities include the provision of local government services to residents, businesses and visitors of the incorporated area.

1. Significant accounting policies:

The Village prepares its financial statements in accordance with Canadian Public Sector Accounting Standards as prescribed by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada, including the following significant policies:

(a) Basis of presentation:

The financial statements present the resources and operations including all accounts and funds of the Village. All inter-fund transactions have been eliminated.

(b) Investments:

Investments are recorded at cost. When there has been a loss in value of the investment that is other than a temporary decline, the investment is written down and recognized as a loss in the statement of operations. Accrued interest is included in accounts receivable. Discounts and premiums arising on purchase of investments are amortized on a straight-line basis over the period to maturity.

(c) Non-financial assets:

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of goods and services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

(i) Tangible capital assets:

Tangible capital assets are initially recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of tangible capital assets, excluding land, is amortized on a straight-line basis over their estimated useful lives as follows:

Asset	Useful life - years
Buildings and facilities	7 to 50
Vehicles, machinery and equipment	7 to 20
Office furniture and equipment	4 to 15
Recycling depot	7 to 30
Roads and sidewalks	5 to 75
Storm sewer infrastructure	15 to 45
Water system infrastructure	7 to 100

Annual amortization is charged commencing when the asset is available for use. Assets under construction are not amortized until the asset is put into productive use.

Notes to Financial Statements (continued)

Year ended December 31, 2021

1. Significant accounting policies (continued):

- (c) Non-financial assets (continued):
 - (i) Tangible capital assets (continued):

When events or circumstances indicate that a tangible capital asset no longer has any long term service potential, the net carrying amount is written down to the residual value of the asset.

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

(ii) Works of art and heritage assets:

Works of art and heritage assets are not recorded as assets in these financial statements as stipulated by PSAB standards.

(iii) Interest capitalization:

The Village does not capitalize interest costs associated with the acquisition or construction of tangible capital assets.

(iv) Leased tangible capital assets:

Leases that transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related payments are charged to expenses as incurred.

(v) Inventories held for consumption:

Inventories of supplies held for consumption are recorded at the lower of cost and replacement cost.

(d) Debt:

Debt is recorded net of related sinking fund balances held by the Municipal Finance Authority of BC ("MFA").

(e) Employee future benefits:

The Village and its employees make contributions to the Municipal Pension Plan. The Municipal Pension Plan is a multi-employer contributory defined benefit pension plan. These contributions are expensed as incurred.

The Village also accrues sick leave. The liability relating to these benefits is actuarially determined based on service and best estimates of retirement ages and expected future salary and wage increases. The liability under this benefit plan is accrued based on projected benefits as the employees render services necessary to earn the future benefits.

Notes to Financial Statements (continued)

Year ended December 31, 2021

1. Significant accounting policies (continued):

(f) Revenue recognition:

Revenue is recognized when it is earned and measurable. Unearned amounts are reported on the statement of financial position as deferred revenue, performance bonds, or deposits.

Annual taxation revenues are recognized in the year they are levied, calculated using the approved tax rates in the annual tax rates bylaw.

Property taxes imposed by other taxing authorities are not included as taxes for municipal purposes.

(g) Expense recognition:

Expenses are recorded on the accrual basis and are recognized upon the receipt of goods or services. Interest expense on debt is recorded on an accrual basis in accounts payable and accrued liabilities.

(h) Government transfers:

Restricted transfers from government are deferred and recognized as revenue as the related expenditures are incurred or the stipulations in the related agreement are met. Unrestricted transfers are recognized as revenue when received or receivable, provided the amount to be received can be reasonably estimated and collection is reasonably assured.

(i) Budget reporting:

The budget figures reported in the statement of operations and statement of changes in net debt represent the 2021 component of Financial Plan 2021 - 2025 Bylaw No. 583, 2021, adopted by the Village Council on May 10, 2021.

(j) Use of accounting estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates. Areas requiring the use of management estimates relate to the determination of the useful lives of tangible capital assets for amortization, valuation of receivables, accrued sick and other post-employment benefits and provision for contingencies. Adjustments, if any, will be reflected in the financial statements in the period of settlement or change in the amount of the estimate.

(k) Segment disclosures:

A segment is defined as a distinguishable activity or group of activities of a government for which it is appropriate to separately report financial information to achieve the objectives of the standard. The Village has provided definitions of segments as well as presented financial information in segmented format (note 18).

Notes to Financial Statements (continued)

Year ended December 31, 2021

1. Significant accounting policies (continued):

(I) Contaminated sites:

Contaminated sites are a result of contamination being introduced into air, soil, water, or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. A liability for contaminated sites is recognized net of any expected recoveries when a site is not in productive use and the following criteria are met:

- (i) An environmental standard exists;
- (ii) Contamination exceeds the environmental standard;
- (iii) The Village is directly responsible or accepts responsibility;
- (iv) It is expected that future economic benefits will be given up; and
- (v) A reasonable estimate of the amount can be made.

The liability is recognized as management's estimate of the cost of post-remediation including operation, maintenance and monitoring that are an integral part of the remediation strategy for a contaminated site. The Village has no liability for contaminated sites as at year-end.

2. Investments:

	2021	2020
MFA short-term bond fund	\$ 1,026,138	\$ 1,005,422

The market value of investments as at December 31, 2021 is \$1,020,195 (2020 - \$1,028,634).

3. Accounts receivable:

	2021	2020
Municipal property taxes and user fees	\$ 16,899	\$ 15,058
Trade accounts receivable	10,349	5,740
Grants receivable	77,863	-
Goods and services tax	24,628	35,454
	\$ 129,739	\$ 56,252

4. Accounts payable and accrued liabilities:

	2021	2020
Trade accounts payables and accruals MFA debt interest expense accrual Payroll accrual	\$ 68,964 31,053 34,258	\$ 36,655 31,053 29,102
	\$ 134,275	\$ 96,810

Notes to Financial Statements (continued)

Year ended December 31, 2021

5. Performance bonds and refundable deposits:

	2021	2020
Performance bonds Refundable deposits	\$ 209,856 5,324	\$ 206,971 5,324
	\$ 215,180	\$ 212,295

6. Deferred revenue:

	be	Balance, ginning of year	Co	ontributions received	Re	estricted interest income	r	Revenue ecognized	Balance, end of year
Municipal Insurance Association	\$	328	\$	-	\$	-	\$	-	\$ 328
Major road network grant (a)		62,576		125,094		1,241		(86,740)	102,171
Property taxes paid in advance (b)		126,896		255,007		131		(250,033)	132,001
	\$	189,800	\$	380,101	\$	1,372	\$	(336,773)	\$ 234,500

(a) Major road network ("MRN") grant:

Annually, the Village receives a grant from the South Coast British Columbia Transportation Authority ("TransLink") intended to cover the operating and maintenance costs of Bedwell Bay Road as it is designated as part of the MRN. Grants received in excess of actual costs incurred are carried forward for use in future years.

(b) Property taxes paid in advance:

Property tax overpayments and advance payments by property owners who choose to participate in the Village's Tax Prepayment Plan are carried forward for use in future years.

Notes to Financial Statements (continued)

Year ended December 31, 2021

7. Debt:

The Village obtained a debt instrument through the MFA pursuant to a security issuing bylaw under authority of the Community Charter to finance capital expenditures for the installation of a potable water system serving most of the Village. Principal payments and actuarial adjustments included in sinking fund assets managed by MFA are netted against the related debt. Details are as follows:

Bylaw number	Maturity date	Interest rate	Authorized	Principal payments and actuarial adjustments	2021	2020
413	2037	2.90%	\$ 4,441,330	\$1,139,487	\$ 3,301,843	\$ 3,449,202

Total interest expense on the debt for the year was \$128,799 (2020 - \$128,799).

As a condition of these borrowings, a portion of the debt proceeds is withheld by the MFA in a debt reserve deposit. The Village has also executed a demand note in connection with the debt. The demand note is contingent in nature and as it is not likely to be paid, the demand note is not reflected in the financial statements. The details of the debt reserve deposit and contingent demand note at December 31 are as follows:

	2021	2020
Debt reserve deposit	\$ 56,371	\$ 55,429
Demand note	73,309	73,309

Future principal payments and actuarial adjustments on the outstanding debt over the next five years and thereafter are as follows:

2022	\$ 151,789
2023	157,861
2024	164,175
2025	170,742
2026	177,572
Future years	2,479,704
	\$ 3,301,843

The Village has a revolving credit facility of \$230,000, payable on demand, bearing interest at the lender's prime rate of interest per annum and is not collateralized. The revolving credit facility was unused as at December 31, 2021 and 2020.

Notes to Financial Statements

Year ended December 31, 2021

8. Tangible capital assets:

	Land	Buildings and facilities	Vehicle machinery and equipment	(Office furniture and equipment	F	Recycling depot	Road and sidewalks	infr	Storm sewer astructure	Water system infrastructure		Assets under truction	2021 Total	2020 Total
Cost:															
Opening balance	\$ 329,318	\$ 514,043	\$ 394,367	\$	135,741	\$	157,190	\$ 2,698,445	\$	352,146	\$ 9,697,165	\$	34,012 \$	14,312,427 \$	14,264,988
Add: Additions, net of transfers	-	6,862	32,963		32,500		-	26,265		-	-		-	98,590	47,439
Less: Disposals	-	-	(25,359)		-		-	-		-	-		-	(25,359)	-
Less: Write-off of work-in-progress	-	-	-		-		-	-		-	-	((34,012)	(34,012)	
	329,318	520,905	401,971		168,241		157,190	2,724,710		352,146	9,697,165		-	14,351,646	14,312,427
Accumulated amortization:															
Opening balance	-	235,533	24,8957		99,305		85,384	1,028,536		307,385	1,503,035		-	3,508,135	3,196,100
Add: Amortization	-	21,308	18,253		18,268		7,285	77,063		2,515	159,973		-	304,665	312,035
Less: Accumulated amortization on disposals	-	-	(22,359)		-		-	-		-	-		-	(22,359)	
	-	256,841	244,851		117,573		92,669	1,105,599		309,900	1,663,008	•	-	3,790,441	3,508,135
Net book value, end of year	\$ 329,318	\$ 264,064	\$ 157,120	\$	50,668	\$	64,521	\$ 1,619,111	\$	42,246	\$ 8,034,157	\$	- \$	10,561,205 \$	10,804,292

Notes to Financial Statements

Year ended December 31, 2021

9. Accumulated surplus:

			,	Increase
	2021	2020	(decrease)
Unrestricted operating surplus:				
General operating surplus	\$ 260,735	\$ 230,026	\$	30,709
Waste and recycle depot (WARD) operating surplus	s 34,987	45,232		(10,245)
Water operating surplus	76,234	73,612		2,622
Total unrestricted operating surplus (a)	371,956	348,870		23,086
Restricted operating surplus:				
General operating surplus				
(Unutilized COVID-19 Safe Restart Grant) (b)	31,276	181,540		(150,264)
Statutory reserve funds:				
General capital	704,610	480,421		224,189
Financial stabilization	78,025	84,041		(6,016)
Transportation infrastructure	244,182	180,979		63,203
Vehicles and equipment	73,370	62,348		11,022
Water capital	203,664	151,974		51,690
Community works gas tax	566,940	464,454		102,486
MFA cash deposit	56,371	55,429		942
Water debt repayment	20,752	22,698		(1,946)
Total statutory reserve funds (c)	1,947,914	1,502,344		445,570
Investment in tangible capital assets:				
Tangible capital assets	10,561,205	10,804,292		(243,087)
Less debt	(3,301,843)	(3,449,202)		`147,359 [´]
Total investment in tangible capital assets (d)	7,259,362	7,355,090		(95,728)
Inventories held-for-consumption (d)	5,873	13,349		(7,476)
Total accumulated surplus	\$ 9,616,381	\$ 9,401,193	\$	215,188

(a) Unrestricted surplus:

Unrestricted surplus is available to temporarily finance operations until planned revenues (i.e. property taxes, fees, grants etc.) are received, or for other operating or capital purposes as determined by Council, to the extent that it is available.

(b) Restricted surplus:

Restricted surplus is the amount unutilized COVID Restart Grant funds that will be used to subsequent years to fund allowable COVID related expenses.

(c) Statutory reserves:

The Village establishes reserve funds by bylaw in accordance with the Community Charter and their use is restricted by the related bylaw and legislation. In the normal course of operations, these funds will be used to finance the future services or capital works for which they have been appropriated.

Notes to Financial Statements (continued)

Year ended December 31, 2021

9. Accumulated surplus (continued):

(d) Investment in tangible capital assets and inventories held for consumption:

Investment in tangible capital assets is equal to the book value of the tangible capital assets less related debt. In the normal course of operations, the tangible capital assets and inventories held for consumption will not be available to finance operations, but will be consumed to provide services, and the debt will be repaid by future revenues.

10. Commitments and contingencies:

(a) Contingent liability:

The loan agreements with the Metro Vancouver Regional District, Greater Vancouver Water District, Greater Vancouver Sewerage and Drainage District, and the MFA provide that, if at any time the scheduled payments provided for in the agreements are not sufficient to meet the MFA's obligations in respect of such borrowing, the resulting deficiency becomes a joint and several liability of the Village and the other parties. Management does not consider payment under this contingency to be likely and therefore no liability has been recorded.

(b) Third party claims:

There is a lawsuit and claim pending by and against the Village. The outcome of this claim is undeterminable and it is the opinion of management that final determination of this claim will not materially affect the financial statements of the Village.

11. Pension plan:

The Village and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The Board of Trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2020, the plan has about 220,000 active members and approximately 112,000 retired members. Active members include approximately 42,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the Plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the Plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2018, indicated a \$2,866 million funding surplus for basic pension benefits on a going concern basis. The next valuation will be as at December 31, 2021, with results available in 2022.

Notes to Financial Statements (continued)

Year ended December 31, 2021

11. Pension plan (continued):

The Village paid \$20,507 (2020 - \$25,811) for employer contributions to the plan in fiscal 2021. Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

12. Employee future benefits:

The Village provides certain post-employment benefits, compensated absences, and termination benefits to its employees. These benefits include accumulated non-vested sick leave.

	2021	2020
Accrued benefit obligation, beginning of year Current service cost Interest cost	\$ 14,000 2,600 400	\$ 13,500 2,500 400
Benefits paid	(1,700)	(2,400)
Accrued benefit obligation, end of year	15,300	14,000
Unamortized actuarial loss	(1,600)	-
Accrued benefit liability, end of year	\$ 13,700	\$ 14,000

Actuarial gains and losses are amortized over the expected average remaining service period of the related employee group commencing the year after the gain or loss arises. A full update to the actuarial valuation was performed to determine the Village's accrued benefit obligation as at December 31, 2021.

Actuarial assumptions used to determine the Village's accrued benefit obligation are as follows:

	2021	2020
Discount rate Expected wage and salary range increases Expected average remaining service period	2.4% 2.5% 10 years	2.8% 2.0% 11 years

Notes to Financial Statements (continued)

Year ended December 31, 2021

13. Collections for other governments:

The Village collects certain taxation revenue on behalf of other government bodies. These funds are excluded from the Village's financial statements as they are not revenue of the Village. Such taxes collected and remitted to other government bodies during the year are as follows:

	2021	2020
Province of British Columbia - school tax TransLink Metro Vancouver Regional District Police tax BC Assessment and MFA	\$ 886,227 155,999 233,875 88,585 25,111	\$ 896,227 151,248 141,586 90,308 25,903
	\$ 1,389,797	\$ 1,305,272

14. Water parcel taxes:

Water parcel taxes are collected each year to pay the annual interest and principal debt payments on debt incurred by the Village for the potable water system construction project. The water parcel tax commenced with the first debt payment requirement in 2013, and will continue for the twenty-five year term of the related debt (note 7), provided the debt is not otherwise repaid.

The water parcel charge is charged to all taxable parcels that benefit from the construction of the potable water system, with the exception of those parcels that have paid the water parcel charge in full, as defined in the Village of Belcarra Water Supply and Distribution Local Area Service No. 1 Establishment and Loan Authorization Bylaw No. 413, 2008.

15. Contractual rights:

The Village's contractual rights arise from rights to receive payments under grant and other agreements. However, the revenue from these agreements is difficult to quantify and has not been recorded.

Notes to Financial Statements (continued)

Year ended December 31, 2021

16. Budget:

Legislatively, the budget must balance planned revenue sources with planned expenditures or use of funds (referred to as the balanced budget requirement). The table below demonstrates how the legislative requirement for a balanced budget has been met.

	2021		
	Budget	2021	2020
Annual surplus, statement of operations	\$ 280,172	\$ 215,188	\$ 405,392
Adjustments for non-cash items: Add back: Amortization of tangible capital asset Add: Loss on disposal of tangible capital assets Add: Changes in Inventory	321,600	304,665 3,000 7,475	312,035 - -
Deduct: MFA actuarial interest	(39,306)	(40,714)	(35,068)
Adjustments for cash items that are not revenues or expenses, but are sources or uses of funds:			
Less: capital expenditures	(613,933)	(98,590)	(47,439)
Less: debt principal repayment	(106,645)	(106,645)	(106,645)
Net transfers for operating or capital purposes:			
To reserves	173,089	(411,556)	(337,626)
From surplus	11,161	161,196	1,330
To surplus (annual surplus)	(26,138)		(191,979)
	\$ -	\$ -	\$ -

17. Comparative information:

Certain comparative information have been reclassified to conform to the financial statement presentation adopted in the current year. There was no impact to annual surplus for 2020.

18. Segment reporting:

The Village provides a wide range of municipal services. These services have been grouped into related departmental functions or service areas for segment reporting purposes. The following schedule shows the associated revenues and expenses for each segment. The various segments and the associated departmental functions or service are as follows:

General Government and Fiscal Services

This segment is comprised of services that relate to Council's legislative function including grants and elections. Functions that apply to the Village as a whole such as municipal hall upkeep, insurance, audit, banking and legal are included in this segment.

Notes to Financial Statements (continued)

Year ended December 31, 2021

18. Segment reporting (continued):

Administration and Human Resources

This segment includes Council support services, management of legal issues, records management, various human resources functions and oversight of departmental areas.

Information Technology

This segment is comprised of services related to the Village's information systems technology and infrastructure including its website.

Support Services (engineering, finance and planning)

This segment includes the Village's contracted support services for engineering, finance and planning. These services are provided on an as needed basis.

Building Inspection & Bylaw Enforcement

This segment provides for part-time building inspection and bylaw enforcement services which includes enforcement of various regulatory bylaws such as parking.

Public Works & Transportation

This segment includes the provision of services that relate to the Village's roads, bridges and drainage systems as well as for the maintenance of pedestrian walkways and trails.

Major Road Network (MRN)

This segment involves the maintenance and upkeep of the regional Bedwell Bay Road, the costs of which are funded by TransLink.

Fire & Emergency Services

This segment includes emergency planning and response services and minor expenditures related to fire protective, as the Sasamat Fire Department and its related services are shared regional services requisitioned and funded through the Metro Vancouver Regional District.

Waste & Recycle Depot (WARD)

This segment provides for refuse and recycling collection at the drop-off center and pick-up and disposal of these same materials.

Water System

This segment provides for the distribution and treatment of the water supply which is used for domestic and firefighting purposes.

Notes to Financial Statements (continued)

Year ended December 31, 2021

18. Segment reporting (continued):

	General government and fiscal services	Administration and human resources		nformation echnology	(e	ort services ngineering nance and planning)	Building inspection and bylaw enforcement		tra	Public works and nsportation
Revenue:										
Taxation (including grants in lieu)	\$ 938,699	\$	-	\$ -	\$	-	\$	-	\$	-
Sales of services and regulatory fees	8,850		-	-		-		85,918		1,200
Government transfers	469,602		-	-		-		-		-
Investment income	25,593		-	-		-		-		-
Actuarial income	-		-	-		-		-		-
Other revenues	9,808		-	-		-		-		-
	1,452,552		-	-		-		85,918		1,200
Expenses:										
Indemnities, salaries, and benefits	65,717		333,580	-		-		99,552		180,192
Contracted services	110,217		-	51,873		209,518		5,371		11,011
Supplies and materials	103,328		8,305	-		-		4,921		67,724
Grants	2,925		-	-		-		-		-
Interest and other	14,697		-	-		-		-		-
Amortization	21,308		-	18,268		-		-		97,831
Cost recoveries	(33,902)		(43,505)	(6,601)		(19,395)		(13,978)		(24,061)
	284,290		298,380	63,540		190,123		95,866		332,697
Annual surplus (deficit)	\$ 1,168,262	\$	(298,380)	\$ (63,540)	\$	(190,123)	\$	(9,948)	\$	(331,497)

Notes to Financial Statements (continued)

Year ended December 31, 2021

18. Segment reporting (continued):

	Major road Fire and network emergency (MRN) services			Waste and ycle depot (WARD)		Water system		2021		2020		
Revenue:												
Taxation (including grants in lieu)	\$	_	\$	_	\$	_	\$	233.498	\$	1,172,197	\$	1,097,018
Sales of services and regulatory fees	•	_	•	_	•	136,105	•	312,126	•	544,199	,	581,639
Government transfers	86.	740		_		-		_		556,342		782,959
Investment income	,	_		_		687		4,738		31,018		34,634
Actuarial income		_		_		-		40,714		40,714		35,068
Other revenues		-		-		_		<i>,</i> -		9,808		6,991
	86.	740		_		136,792		591,076		2,354,278		2,538,309
Expenses:	,					,		,		,,		, ,
Indemnities, salaries, and benefits	38.	101		_		28,446		42,825		788.413		780,584
Contracted services	,	_		24,518		71,016		91,397		574,921		602,476
Supplies and materials	21.	163		19,187		8,679		57,351		290,658		254,194
Grants	,	_		-		-		-		2,925		2,331
Interest and other		-		-		_		162,811		177,508		181,297
Amortization		_		_		7,285		159,973		304,665		312,035
Cost recoveries	27,	476		(2,442)		38,896		77,512		, <u>-</u>		, -
	86,	740		41,263		154,322		591,869		2,139,090		2,132,917
Annual surplus (deficit)	\$	_	\$	(41,263)	\$	(17,530)	\$	(793)	\$	215,188	\$	405,392

Schedule to Financial Statements (unaudited)

Year ended December 31, 2021

COVID-19 Safe Restart Grant:

	mergency planning response costs	ele	Computer and other ectronics chnology costs	Total	
Utilized as of December 31, 2020 Balance, December 31, 2020	\$ 62,340	\$	3,087	\$ 133,033	\$ 181,540
Utilized during 2021	73,567		36,567	40,130	150,264
Utilized as of December 31, 2021 Balance, December 31, 2021	\$ 135,907	\$	39,654	\$ 173,163	\$ 31,276